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Competing on the Edge Strategy as Structured Chaos

By Shona L. Brown

Harvard Business Review Press. Hardcover. Book Condition: New. Hardcover. 297 pages. Dimensions: 9.3in. x 6.5in. x 1.2in.Unstable markets, fierce competition, and relentless change are the only certainties in todays chaotic business world. In their startling new book, authors Brown and Eisenhardt contend that to prosper in such volatile conditions, standard survival strategies must be tossed aside in favor of a revolutionary new paradigmcompeting on the edge. To compete on the edge is to relentlessly reinvent, and its the only way to navigate the treacherous waters of tumultuous markets. Competing on the edge is an unpredictable, sometimes even inefficient strategy, yet a singularly effective one in an era driven by change. It requires charting a course along the edge of chaos, where a delicate compromise is struck between anarchy and order, to the edge of time, where current business is the primary focus, but actions are shaped by past legacies and future opportunities. By adroitly maneuvering through chaos and time, managers can avoid constantly reacting to nonstop change and instead set a rhythmic pace that others must follow, thereby shaping the competitive landscapeand their own destiny. In the first book to translate leading edge concepts from complexity theory into management practice,...



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